



Integrated Development Plan (IDP) Process Plan

Compiled in terms of Sections 27, 28 and 29 of the Local Government: Municipal Systems Act, No 32 of 2000 (framework for integrated planning, adoption of process and process to be followed) including a time schedule in terms of Section 21 of the Local Government: Municipal Finance Management Act, No 56 of 2003 (budget preparation process)

Adopted by the Municipal Council on_ August 2017

The IDP is a municipality's principal strategic plan that deals with the following:

- The most critical development needs of the municipal area (external focus), as well as
- The most critical governance needs of the municipality as an organisation (internal focus).

The IDP:-

- 1. Is within a prescribed period after the start of a Council term, adopted as a single, inclusive and strategic plan for the development of the municipality and remains in place for the duration of the council's elected term (a period of five years);
- 2. Is reviewed annually in consultation with the local community as well as interested organs of state and other roleplayers;
- 3. Guides and informs all planning and development, and all decisions with regard to planning, management and development;
- 4. Forms the framework and basis for the municipality's medium term expenditure framework, annual budgets and performance management system; and
- 5. Seeks to promote integration by balancing the economic, ecological and social pillars for sustainability (without compromising the institutional capacity required in its implementation), and coordinating actions across sectors and spheres of government.

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1. INTRODUCTION

The Integrated Development Plan (IDP) is a product of the Integrated Development Planning Process. The IDP is a strategic planning instrument which guides and informs all planning, budgeting, management and decision making in the Municipality. Integrated Development Planning is a very interactive and participatory process which requires the involvement of a number of stakeholders.

The IDP process provides forums where underlying issues within the Municipality are identified, and discussed in such detail that it allows for realistic costing.

The Process Plan fulfils the role of a business plan or an operational framework for the IDP/ and Budget process. The process plan outlines the manner in which the IDP/Budget process will be undertaken to such extent that it indicates what has to happen when, the responsible person, where it will happen and who the stakeholders will be.

The IDP process and the Budget process are two distinct but integrally linked processes which must be coordinated to ensure that the IDP and Budget related policies and the tabled budget are mutually consistent and credible (MFMA 2003; Local Government: Municipal Planning and Performance Management Regulations, 2001).

Once the IDP review process has been completed, the next phase is to translate the strategies into measurable departmental responsibilities. This in turn is called the Service Delivery Budget Implementation Plan (SDBIP). The purpose of the SDBIP is to serve as a monitoring tool, measuring how well the projects identified in the IDP are developed and delivered on. Similarly, the municipalities Performance Management System must be established in line with the priorities, objectives, indicators, and targets contained in its IDP.

1.1 Scope of Application

The IDP will be applicable to the Theewaterskloof Municipal Area which includes the following towns and settlements: Riviersonderend, Greyton, Genadendal, Caledon, Villiersdorp, Botrivier, Grabouw as well as an extensive rural area.

The municipal area is approximately 3231 square kilometres and the most populous within the Overberg District.



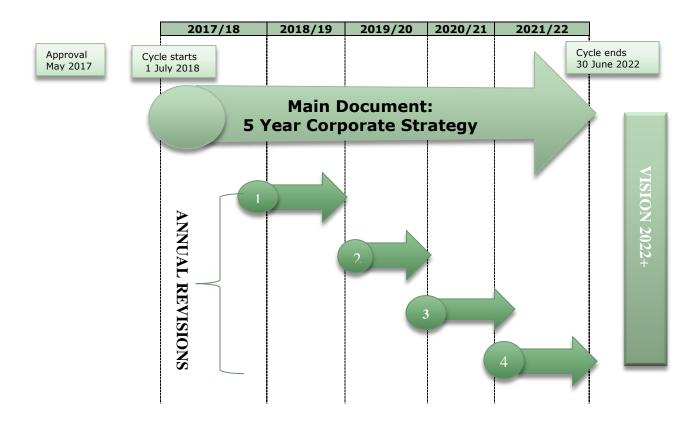
TWK MUNICIPAL MAP

Theewaterskloof Municipality has been dermacated into 14 wards for the 2016 Municipal Elections in accordance with the Local Government Municipal Demarcation Act, Act 27 of 1998. The wards are constituted as follows:

Ward Dermacation

WARD	TOWN/AREA
1	RIVIERSONDEREND
2	GREYTON
	GENADENDAL
3	CALEDON (Tesselaarsdal & Myddelton)
4	CALEDON
5&6	VILLIERSDORP
7	BOTRIVIER
9	Vyeboom (Villiersdorp)
8; 10-14	GRABOUW

1.2 FIVE YEAR CYCLE OF THE IDP



1.3 PHASES OF THE ANNUAL PROCESS

The IDP process normally follows through the following phases during the course of the year:

PHASE	TASK	MECHANISMS			
ANALYSIS	1.	External Analysis			
	 Spatial Social Economic Environmental Sector needs and issues 	 Scan sector plans Surveys if necessary Spatial Development Framework (SDF) Stakeholders discussions 			
	Compilation of	f Area based or Ward Plans			
	 Ward profiles Identification of any services backlogs Priority issues 	 Ward committee meetings /Ward meetings and workshops TAF Meetings Inputs by sector departments 			
		Internal Analysis			
	Critical issues or challengesMinimum service levels	 In- house exercise by the Municipal Manager; All Directors and line managers 			
	- Instistutional	- In -house exercise by Director Corporate Services			
	- Financial	- In-house exercise by Director Finance (CFO)			
	- Performance	Performance AssessmentsAnnual Custormer satisfaction survey			
	Intergovernmental Alignement				
	 Alignment with National and Provincial Policies 	- Desk top study			
	 Obtain inputs from National and Provincial Government and other major service providers 	 District level meeting(s) facilitated by the Overberg District Municipality 			
STRATEGY	Council and Management discuss strategic issues such as vision and mission, future directions, strategic outcomes and outputs, as well as measures and targets for each strategic output.	 Strategic workshops Stakeholder workshops IDP and Budget Steering Committee In-house exercise by Management 			
PROGRAMMES, PROJECTS AND PRELIMINARY CAPITAL BUDGET	 Review programmes and projects and provide for priorities and outputs desired for next 3 years with updated cost estimates Finalise strategic priorities and preliminary budget allocations 	 In- house exercise by MM, CFO, all other Directors and line Managers Municipal Council 			
OPERATING BUDGET	- Prepare a draft operating budget	 In-house exercise by the MM, CFO, all other Directors and line managers 			
APPROVAL OF DRAFT IDP AND DRAFT ANNUAL BUDGET	- Finalise and approve draft IDP and draft annual budget	- In-house preparation of the relevant documentation and submission to Mayoral Committee and Council			

PHASE	TASK	MECHANISMS
CONSULTATION AND REFINEMENT	 Make public the draft IDP and draft annual budget for comments and submissions Submit the draft annual budget to Provincial and National Treasury, prescribed national or provincial organs of state and to other municipalities affected by the budget Consult the Overberg District Municipality on the draft IDP Consult the local community and other stakeholders for input 	 In-house exercise by Manager Budget and Manager IDP Public Meetings & workshops TAF Meetings
FINAL APPROVAL	 Council approved the final IDP and final annual budget 	- In-house preparation of the relevant documentation and submission to Council.

2. LEGISLATIVE FRAMEWORK

In order to ensure certain minimum quality standards of the IDP process and a proper coordination between and within the spheres of Government, the preparation of the planning process is regulated by the Municipal Systems Act, No 32 of 2000. The Act specifies the following regarding the process:

Section 28:

- > Each Municipal council must adopt a process set out in writing to guide the planning, drafting, adoption and review of the IDP.
- The Municipality must through appropriate mechanisms, processes and procedures established in terms of Chapter 4, consult the local community before adopting the process.
- A municipality must give notice to the local community of particulars of the process it intends to follow.

Section 29(1):

The process must:

- (a) be in accordance with a predetermined programme specifying timeframes for the different steps;
- (b) through appropriate mechanisms, processes and procedures allow for:
 - i. the local community to be consulted on its development needs and priorities;
 - ii. the local community to participate in the drafting of the IDP; and
 - **iii.** organs of state, including traditional authorities, and other role players to be identified and consulted on the drafting of the integrated development plan;
- (c) provide for the identification of all plans and planning requirements binding on the municipality in terms of national and provincial legislation; and
- (d) be consistent with any other matters that may be prescribed by regulation.

3. PROCESS PREPARATION

The result of the preparation process should not only be a document (the Process Plan), but also a well prepared council and management, confident about the task ahead.

The Process should ensure that-

- Organisational arrangements are established and the membership of committees and forums is clarified.
- Roles and responsibilities are clarified and internal human resources allocated accordingly.

- The legal requirements, principles and functions of community and stakeholder participation during the IDP process: Who has to be involved, consulted and informed in which stage of the process by which means?
- Mechanisms and procedures for alignment with external stakeholders such as other municipalities, districts and other spheres of government are looked at. Such alignment is co-ordinated on district level.
- Legislation and policy requirements in drafting and approving the Process Plan and IDP are adhered to

This preparation task for IDP is a task of municipal management. The preparation process should contribute to the institutional preparedness of the municipality for the IDP process. Nobody else, therefore, can make the management decisions involved in it.

4. ORGANISATIONAL ARRANGEMENTS

4.1 Activities and Outputs

The municipality needs to establish a set of organisational arrangements to -

- institutionalise the participation process;
- effectively manage outputs; and
- give affected parties access to contribute to the decision-making process.

The Municipality should consider existing arrangements, use and adapt them if necessary, and avoid duplication of mechanisms. This section deals with the organisational structure and the terms of reference for each of the arrangements/structures.

4.2 Structured participation

The IDP process and the participation of the community in this process have to be structured. Theewaterskloof Municipality covers a geographical area of approximately 3231 square kilometres and has a population of ± 108 790. It is not possible to allow for direct participation of people in an unstructured way. The directive from national government on how community participation should be structured is the ward committee system. Most of the IDP liaison with communities will be done through ward committee meetings and ward meetings.

Although ward committees provide for representation of communities on a geographical basis, there are also a number of sector interests not covered by ward committees that play a major role within the municipal area, such as education, business and agriculture. Liaison with and involvement of such sector groups is therefore also crucial in order to get a full picture of the current reality in our area. Liaison with sector groups will be done mainly through the Town Advisory Forum (TAF) and stakeholder workshops.

4.3 Ward Committees

The role of the Ward Committees with respect to the IDP is to -

- Assist the ward councillor in identifying challenges and needs of residents.
- Provide a mechanism for discussion and negotiation between the stakeholders within the ward.
- Advise and make recommendations to the ward councillor on matters and policy affecting the ward.
- Disseminate information in the ward.
- Ensure constructive and harmonious interaction between the Municipality and community.
- Interact with other forums and organisations on matters affecting the ward.
- Draw up a ward plan that offers suggestions on how to improve service delivery in the particular ward.
- Monitor the implementation process concerning its area.

The chairperson of the Ward Committee is the Ward Councillor of that particular ward.

4.4 Town Advisory Forums

In towns such as Grabouw, Villiersdorp and Caledon where there is more than one ward committee within the town, *Town Advisory Forums* have been established. *The Town Advisory Forum* comprises of Ward Councillors, PR Councillors, Ward committee members and the Town manager of the respective town. The functions of the *Town Advisory Forum* is to advice and make recommendation to council on behalf of the community within their respective Wards on matters pertaining to their IDP's, Budgets, Service Delivery and Developmental Projects within the Town.

5. ROLES AND RESPONSIBILITIES

It is one of the pre-requisites of a well organised IDP process is for all role players to be fully aware of their own as well as other role player's responsibilities. This section will highlight:

- The roles which the municipality will play in the IDP process, and;
- The roles which external role players are expected to play.

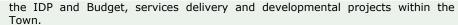
9.1 PROPOSED DISTRIBUTION OF ROLES AND RESPONSIBILITIES BETWEEN THE MUNICIPALITY AND EXTERNAL ROLE PLAYERS

Role Player	Roles and Responsibilities
Theewaterskloof Local Municipality	 Prepare and adopt the IDP Process Plan. Undertake the overall management and coordination of the IDP process which includes ensuring that: All relevant role players are appropriately involved; Appropriate mechanisms and procedures for community participation are applied; Events are undertaken in accordance with the time schedule; The IDP relates to the real burning issues in the municipality; and The sector planning requirements are satisfied. Prepare and adopt the IDP. Adjust the IDP in accordance with the MEC's proposals/recommendations. Ensure that the annual business plans, budget and land use management decisions are linked to and based on the IDP. Facilitate/Communicate how core needs (Provincial Functions) appearing in the IDP to Provincial Departments.
Local Residents, communities and Stakeholders (Ward Committees)	 Represent interests and contribute knowledge and ideas in the IDP process by participating in and through the ward committees to: Analyse issues, determine priorities and provide input; Keep their constituencies informed on IDP activities and their outcomes; Discuss and comment on the draft IDP; Check that annual business plans and budget are based on and linked to the IDP; and Monitor performance on the implementation of the IDP.
Overberg District Municipality	 Some roles and responsibilities as municipal governments of local municipalities but related to the preparation of a district IDP. The District Municipality must also prepare a District Framework (Sec 27 of the MSA) Fulfil a coordination and facilitation role by: Ensuring alignment of the IDP's of the municipalities in the district council area; Ensuring alignment between the district and local planning; Facilitation of alignment of IDP's with other spheres of government and sector departments; and Preparation of joint strategy workshops with local municipalities, provincial and national role players and other subject matter specialists.
Provincial Government (Dept of Local Government and Housing)	 Ensure horizontal alignment of the IDP's of the District Municipalities within the province. Ensure vertical/sector alignment between provincial sector departments/provincial strategic plans and the IDP process at local/district level by: Guiding the provincial sector departments participation in and their required contribution to the municipal IDP process and; Guiding them in assessing draft IDP's and aligning their sector programmes and budgets with the IDP's. Efficient financial management of Provincial IDP grants.

	 Monitor the progress of the IDP processes.
	 Facilitate resolution of disputes related to IDP.
	 Assist municipalities in the IDP drafting process where required.
	 Coordinate and manage the MEC's assessment of IDP's.
Sector Departments	 Contribute relevant information on the provincial sector departments' plans, programmes, budgets, objectives, strategies and projects in a concise and accessible manner. Contribute sector expertise and technical knowledge to the formulation of municipal strategies and projects.
	 Engage in a process of alignment with District Municipalities.
	 Participate in the provincial management system of coordination.

9.2 PROPOSED ROLES AND RESPONSIBILITIES WITHIN THE MUNICIPALITY

Role Player	Roles and Responsibilities
Theewaterskloof Municipal Council	 Consider and approve the IDP. Consider and approve the budget. Approve the IDP/Budget Timetable and Process Plan
Executive Mayor and Mayoral Committee	 Consider the IDP & Budget Timetable & Process Plan and submit to Council for approval. The overall management, coordination and monitoring of the IDP process. Assign and delegate responsibilities in this regard to the Municipal Manager Approve nominated persons to be in charge of the .different roles, activities and responsibilities of the process and drafting of the IDP. Submit the draft IDP to council for adoption. Submit final IDP and Budget to council for adoption. Provide Political guidance in IDP and Budget. Co-ordinate Plans and Timetables for the Budget. Close oversight on Budget Preparation Process.
Speaker	 Overall Monitoring of the public participation process.
Ward Councillors	 Form a link between the Municipality and the residents. Link the IDP process to their Wards. Assist in organising public consultation and participation. Monitor the implementation of the IDP with respect to their particular wards.
Municipal Manager/IDP Manager	 Prepare the IDP process plan. Undertake the day to day management and coordination of the IDP process. Ensure that all relevant stakeholders are appropriately involved and timeously informed. Responsible for the day to day management of the drafting process. Ensure that the IDP process is participatory, strategic and implementation orientated and is aligned with and satisfies sector planning requirements. Respond to comments on the draft IDP. Ensure proper IDP documentation. Adjust the IDP in accordance with the MEC's comments. Ensure that the content of the IDP satisfy the legal requirements.
Directors and officials	 Provide relevant technical, sector and financial information for analysis for determining priority issues. Contribute technical expertise in the consideration and finalisation of strategies and identification of projects. Provide departmental, operation and capital budgetary information. Responsible for the preparation of project proposals, the integration of projects and sector programmes.
IDP/Budget Steering committee (Management Team)	 Committee comprises of Municipal Manager, senior management, middle management, IDP manager and Speaker and will be responsible for ensuring that the final product is of high quality and complies with legislation. Responsible in ensuring that the IDP and budget process is related and complies with the MFMA.
Town Advisory Forum (TAF)	 Comprises of all ward committees within a Town and includes the Ward councillors, PR Councillors, Ward committee members and the Town Manager of the respective Town. Representatives of the Corporate Departments may be coopted to advice and guide. The Town Manager will serve as the facilitator. The responsibility of the TAF is to advise and make recommendations to council on behalf of the community within their respective wards on matters pertaining to



- Discuss and comment on concept IDP.
- Ensure that priority projects within the IDP are considered in the budget.
- Monitor implementation of the IDP.
- To resolve conflicting priorities amongst wards in the best interest of the affected town.

6. INTERGOVERNMENTAL ALIGNMENT

The IDP requires alignment with other spheres of government at different stages during the process. Before starting with the IDP process municipalities need to understand where alignment should take place and through which mechanism this can best be achieved.

Alignment is the instrument to synchronize and integrate the IDP process between different spheres of government. The alignment process must reveal how National and Provincial Government and the District Municipality could tangibly assist this Municipality in achieving its developmental objectives.

The desired outcome of inter-governmental alignment is -

- to make government as a whole work together;
- to improve the impact of its programmes; and
- to work towards achieving common objectives and outcomes, particularly with respect to economic growth for job creation and addressing the needs of the poor.

Efficient performance of government, integration and alignment across all spheres of government can be realized through focused implementation.

The alignment process is co-ordinated by the Overberg District Municipality. Alignment meetings take place on district level, but with the involvement of all local municipalities.

7. IDP CONTENT

7.1 Legally required content of a five(5) year IDP

Section 26 of the MSA: Core components of integrated development plans

An integrated development plan must reflect-

- (a) the municipal council's vision for the long term development of the municipality with special emphasis on the municipality's most critical development and internal transformation needs;
- (b) an assessment of the existing level of development in the municipality, which must include an identification of communities which do not have access to basic municipal services;
- (c) the council's development priorities and objectives for its elected term, including its local economic development aims and its internal transformation needs;
- (d) the council's development strategies which must be aligned with any national or provincial sectoral plans and planning requirements binding on the municipality in terms of legislation;
- (e) a spatial development framework which must include the provision of basic guidelines for a land use management system for the municipality;
- (f) the council's operational strategies;
- (g) applicable disaster management plans;
- (h) a financial plan, which must include a budget projection for at least the next three years; and
- (i) the key performance indicators and performance targets determined in terms of section 41.

Regulation 2 of the 2001 Municipal Planning and Performance Management Regulations: Detail of integrated development plan

- (1) A municipality's integrated development plan must at least identify-
- (a) the institutional framework, which must include an organogram, required for-

- (i) the implementation of the integrated development plan; and
- (ii) addressing the municipality's internal transformation needs, as informed by the strategies and programmes set out in the integrated development plan;
- (b) any investment initiatives in the municipality;
- (c) any development initiatives in the municipality, including infrastructure, physical, social, economic and institutional development;
- (d) all known projects, plans and programmes to be implemented within the municipality by any organ of state; and
- (e) the key performance indicators set by the municipality.
- (2) An integrated development plan may-
 - (a) have attached to it maps, statistics and other appropriate documents; or
 - (b) refer to maps, statistics and other appropriate documents that are not attached, provided they are open for public inspection at the Offices of the municipality in question.
- (3) A financial plan reflected in a municipality's integrated development plan must at least-
 - (a) include the budget projection required by section 26(h) of the Act;
 - (b) indicate the financial resources that are available for capital project developments and operational expenditure; and
 - (c) include a financial strategy that defines sound financial management and expenditure control, as well as ways and means of increasing revenues and external funding for the municipality and its development priorities and objectives, which strategy may address the following:
 - (i) Revenue raising strategies;
 - (ii) asset management strategies;
 - (iii) financial management strategies;
 - (iv) capital financing strategies;
 - (v) operational financing strategies; and
 - (vi) strategies that would enhance cost-effectiveness.
- (4) A spatial development framework reflected in a municipality's integrated development plan must-
 - (i) give effect to the principles contained in Chapter 1 of the Development Facilitation Act, 1995 (Act No. 67 of 1995):
 - (ii) set out objectives that reflect the desired spatial form of the municipality;
 - (iii) contain strategies and policies regarding the manner in which to achieve the objectives referred to in paragraph (b), which strategies and policies must-
 - (i) indicate desired patterns of land use within the municipality;
 - (ii) address the spatial reconstruction of the municipality; and
 - (iii) provide strategic guidance in respect of the location and nature of development within the municipality;
 - (iv) set out basic guidelines for a land use management system in the municipality;
 - (v) set out a capital investment framework for the municipality's development programs;
 - (vi) contain a strategic assessment of the environmental impact of the spatial development framework;
 - (vii) identify programs and projects for the development of land within the municipality;
 - (viii) be aligned with the spatial development frameworks reflected in the integrated development plans of neighbouring municipalities; and
 - (ix) provide a visual representation of the desired spatial form of the municipality, which representation -
 - i) must indicate where public and private land development and infrastructure investment should take place;
 - ii) must indicate desired or undesired utilisation of space in a particular area;
 - iii) may delineate the urban edge;
 - iv) must identify areas where strategic intervention is required; and
 - v) must indicate areas where priority spending is required.

8. ANNUAL REVISIONS OF THE FIVE YEAR IDP (ANNUAL PLANS)

8.1 Legal Requirements

MSA Section 34: Annual review and amendment of integrated development plan

A municipal council-

- (a) must review its integrated development plan-
 - (i) annually in accordance with an assessment of its performance measurements in terms of section 41; and
 - (ii) to the extent that changing circumstances so demand; and

(b) may amend its integrated development plan in accordance with a prescribed process.

8.2 Purpose of Review

The IDP has to be reviewed annually in order to:

- o Ensure its relevance as the municipality's strategic plan;
- inform other components of the municipal business process including institutional and financial planning and budgeting; and
- o inform the cyclical inter-governmental planning and budgeting cycle.

For the IDP to remain relevant the municipality must assess implementation performance and the achievement of its targets and strategic objectives. In the light of this assessment the IDP is reviewed to reflect the impact of successes as well as corrective measures to address problems. The IDP is also reviewed in the light of changing internal and external circumstances that impact on the priority issues, outcomes and outputs of the IDP.

The annual review must inform the municipality's financial and institutional planning and most importantly, the drafting of the annual budget. It must be completed in time to properly inform the latter.

The purpose of the annual review is therefore to -

- o reflect and report on progress made with respect to the strategy in the 5 year IDP:
- make adjustments to the strategy if necessitated by changing internal and external circumstances that impact on the appropriateness of the IDP;
- o determine annual targets and activities for the next financial year in line with the 5 year strategy; and
- inform the municipality's financial and institutional planning and most importantly, the drafting of the annual budget.

8.3 What the review is not

- The Review is not a replacement of the 5 year IDP.
- The Review is not meant to interfere with the long-term strategic orientation of the municipality to accommodate new whims and additional demands.

9. IDP SOURCE DOCUMENTS

The Integrated Development Planning process is guided by a number of legal and policy documents that impose a range of demands and requirements on the Municipality. The list below contains the some of the most important IDP source documents:

Acts

Constitution of South Africa (1996)
Municipal Structures Act (117 of 1998)
Municipal Systems Act (32 of 2000)
Disaster Management Act (57 of 2002)
Municipal Finance Management Act (56 of 2003)
Spatial Planning and Land Use Management Act (16 of 2013)

Regulations

Municipal Planning and Performance Management Regulations (Aug 2001) Municipal Budget and Reporting Regulations (April 2009) Regulations in terms of the Spatial Planning and Land Use Management Act (March 2015)

National policy

National Development Plan (2012) Medium-Term Strategic Framework: 2014 – 2019 Back to Basics Approach - September 2014

Provincial policy

Western Cape's Provincial Strategic Plan: 2014-2019 Western Cape Provincial Spatial Development Framework - March 2014

THEEWATERSKLOOF MUNICIPALITY 2018-2019 DRAFT IDP & BUDGET TIME SCHEDULE

No	Process	Activity	Output	Legislative Requirement	Responsible Person	Timeframe		
	JULY 2017							
1	IDP/Budget 2018/19	Prepare Municipal Process Plan	Draft Process Plan	MSA s28	Manager: IDP/PMS	10 July 2017		
2	IDP/Budget 2018/19	Finalise District IDP Framework	Final IDP Framework	MSA s27	Manager: IDP/PMS	10 July 2017		
3	Annual Report 2016/17	Annual Report inputs Corporate Directors and Town Managers to submit 2016/2017 Annual Report input.	Draft corporate AR	n/a	Corporate Directors	22 July 2017		
4	Reporting - Budget	 Submit Section 71 monthly reports to Mayor of municipality 	Monthly reports	MFMA Section 71		18 July 2017		
5	IDP/Budget 2018/19	Table Draft Process Plan	Approved Draft Process Plan	MSA s28		27 July 2017		
6	Reporting - SDBIP 2017/18	 Council Meeting to approve the 4th Quarter TL SDBIP report 	Reporting	MSA s46;s47;s48		27 July 2017		
			ST 2017					
7	IDP/Budget 2018/19	Advertise Advertise Draft IDP/Budget Timeframe for public input (21 Days)	Public notification of process	MSA s28 (2) & (3); s19;s 21; s21 (A) (B)	Manager: IDP	01-21 August 2017		
8	Reporting-Budget	Submit Section 71 monthly reports to Mayor of municipality	Reporting	MFMA Section 71	Manager: Budget	24 Aug 2017		
9	IDP/Budget 2018/19	Council Meeting: Final IDP Process Plan Council Approval of 2018/19 IDP/Budget time schedule	Approved IDP/Budget time Schedule	MSA s28		24 August 2017		
10	Strategizing	Council Strategic Session - Internal Analysis of each directorate	Strategic intent	n/a	Council Support & Budget Office	24-25 August 2017		
11	IDP/Budget 2018/19	Submission of Final IDP Process Plan Submit 2018/2019 IDP/Budget Process Plan to Department Local Government & District Municipality	Compliance/Transpar ency	MSA s28, 29 & 34 MFMA s21, 53	Manager: IDP	25 Aug 2017		
12	Annual Report 2016/17	 AR & FS to AG Submit 2016/2017 Draft Annual Report and Financial statements to Auditor General. Compile and submit Municipal Audit file to the Auditor General 	Draft AR, AFS	MSA Section 126(1)(a)	Manager: Budget and Manager IDP	29 Aug 2017		
13	Performance & Audit Committee	 Performance and Audit Committee Meeting Internal Audit 4th quarterly report on IA activities. 4th & Final 2016/2017 PMS (Ignite) Report ICT Quarterly Report Risk Management Meeting Minutes Section 32 Committee Minutes 2016/2017 Financial Statements 2016/2017 Auditor Generals audit Planning 	Reporting/ Oversight	MFMA s166	Internal Audit	29 Aug 2017		
14	IDP/Budget 2018/19	Public Notification Notification of approved 2018/19 IDP/Budget Time schedule	Transparency/ communication	(MSA s28 (2); s17, s18; s20	Manager: IDP	28 Aug 2017		

No	Process Ac	tivity	Output	Legislative Requirement	Responsible Person	Timeframe
		Advertise council approved IDP/Budget process plan:2018/2019 for public notification		MSA s28 (3)	. 6.55	
		SEPTEM	BER 2017			
15	Alignment	Provincial IDP Managers Forum	Local/Provincial alignment		DPLG/IDP Managers	7-8 Sept 2017
16	IDP/Budget 2018/19	 Public Participation Ward committees to review ward IDP's on Ward Level 	Public Participation	MSA 29 (1) (b)	IDP and Town Managers	18-25 Sept 2017
17	Risk Management Committee	Discuss possible risks identified during strategic session		MFMA S62 (1, C, i)		04 Sept 2017
18	Reporting-SDBIP 2016/17	Submit 4 th quarter Departmental SDBIP (2016/17) report to Portfolio Committees	Reporting	MSA s46;s47;s48		5;6; 7 & 19 Sept 2017
19	Reporting-Budget	Submit Section 71 monthly reports to Mayor of municipality	Reporting	MFMA s71	Budget Office	19 Sept 2017
20	IDP/Budget 2018/19	Internal Analysis -critical issues/challenges w.r.t every service -minimum service levels -institutional -financial -performance External Analysis - Data collation and analysis	Draft Situational Analysis	n/a	IDP/PMS Office	18 Sept - 13 Oct 2017
21	IDP/Budget 2018/19	 1st IDP/Budget Steering Committee Discuss and Agree on Outcomes of Strategic Workshop for finalisation to Council. Discuss draft internal analysis report 	IDP/PMS Process Guidelines	MFMA s53	IDP/PMS & Budget Office	1 Sept 2017
		ОСТОВ	ER 2017			
22	IDP/Budget 2018/19	Public Meetings IDP Public Meetings-Present Draft Ward IDP and receive input from Public	Public Participation /Input/ involvement Information on context, causes, dynamics of priority issues and problems	MSA 29 (1) (b)	IDP and Town Managers	2-24 Oct 2017
23	Reporting: Budget	Submit Section 71 monthly reports to Mayor of municipality	Reporting	MFMA s71	Budget Office	187Oct 2017
24	IDP/Budget 2018/19	Draft Budget Submissions Submission of HR Proposals to HR	Draft HR budget	n/a		20 Oct 2017
25	Reporting-SDBIP 2018/19	Council Meeting to approve the 1st quarter (2017/2018) TL SDBIP report	Reporting	MSA s46;s47;s48	IDP/PMS Office	26 October 2017
26	Alignment	IDP Indaba 1(JPI) Strategic intent Provincial strategic guidance on policy and programmes Key sector departments APP deliverables	Sector Alignment	n/a	IDP/PMS Office	October 2017
27	IDP/Budget	2 nd IDP/Budget Steering Committee	IDP/Budget council	MFMA s53	IDP Office	31 October 2017

No	Process A	ctivity	Output	Legislative Requirement	Responsible Person	Timeframe
	2018/19	 Discussion (Guidelines) on process to follow wrt Council IDP Workshop Review sector plans, financial position, and other relevant data to identify critical institutional priorities for discussion at Council Strategy Workshop 	workshop guidelines Assessment of existing level of development		Budget Office	
			BER 2017			
28	Reporting: SDBIP 2018/19	Submit 1st quarter Departmental SDBIP report to Portfolio Committees	Reporting	MSA s46;s47;s48		01;02 & 14 Nov 2017
29	Risk Management Committee	·		MFMA S62 (1, C, i)		16 Nov 2017
30	IDP/Budget 2018/19	New Budget Preparations: MTREF and Revenue Projections BTO Office to send out MSCOA compliant budget preparation documents to Directorates for completion (MTREF) - Capital - Operational - Policies - Tariffs	Budget Guidelines	MFMA 21		10 Nov 2017
31	IDP/Budget 2018/19	 3rd IDP/Budget Steering Committee Budget workshop discussion (guideline) BTO office to send out current year adjustment budget preparation documents to Directorates for completion 	Budget guidelines	MFMA s53	Budget Office	13 Nov 2017
32	IDP/Budget 2018/19	Draft Budget submissions Corporate directorates to submit draft budget to Budget Office	Draft corporate budgets	n/a	Budget Office	24 Nov 2017
33	Reporting-Budget	Submit Section 71 monthly reports to Mayor of municipality	Reporting	MFMA s71	Budget Office	14 Nov 2017
34	Alignment	District IDP Managers Forum & District IDP Rep/PP Com forum	Activity alignment	n/a	District IDP Managers	Nov 2017
35	Performance & Audit Committee	 Performance and Audit Committee Meeting 1st Quarter PMS (Ignite) report. Internal Audit 1st quarterly report on IA activities. ICT Quarterly Report Risk Management Meeting Minutes Section 32 Committee Minutes AG's reports (financial and PDO) discussion. Financial Services 1st Quarter Section 71 Report 	Reporting	MFMA s166	Internal Audit	24 Nov 2017
36	Annual Report	Audit Report	Audited AFS	MFMA s126(3)	AG	30 Nov 2017

No	Process	Activity	Output	Legislative	Responsible	Timeframe
	2016/17	Receive audit report on annual financ statements from the Auditor General	ial	Requirement	Person	
		DEC	EMBER 2017			
37	Alignment	Provincial IDP Managers Forum			DPLG/IDP Managers	Dec 2017
38	Strategizing	Council IDP Workshop Reconcile different views and opinions the political structures and administration and define the mission, vision as strategic objectives of Council for the term of the IDP after consideration financial assessment, strategic risk community needs and other relevation information. Agreed upon Vision, Mission, strategic objectives and PDO's.	on Strategies developed Identified projects ne of cs, nt	MSA s56.(2)	Council Support & Budget Office	4 -5 December 2017
39	IDP/Budget 2018/19	Budget Alignments Check with National, Provincial Governments & District Municipalities for any adjustments to projected allocations for the next three years.	Budget Alignments	MFMA Guidelines	Budget Office	15 Dec 2017
40	IDP/Budget 2018/19	Draft Budget CFO undertakes Corporate Assessment and compilation of Draft budget.	Draft Budget	MFMA s21	Budget Office	21 Dec 2017
41	IDP/Budget 2018/19	Adjustment Budget Directorates to submit completed current year adjustments to BTO	Adjustment Budget	MFMA 28	All Directorates	22 Dec 2017
42	SDBIP 2017/18	SDBIP Amendments Directorates to submit current year SDBIP amendments to Development Services (IDP/PMS Unit)	SDBIP Amendments		All Directorates	22 Dec 2017
		JAN	IUARY 2018			
43	IDP/Budget 2018/19	Draft Budget Review financial input and conduct one on or TWK interdepartmental Meetings.	Draft Budget ne	MFMA s21	Budget Office	08-12 Jan 2018
44	Reporting- Budget	Submit Section 71 monthly reports to Mayor municipality	of Reporting	MFMA s71	Budget Office	16 Jan 2018
45	Performance & Audit Committee	, ,	Reporting cil	MFMA s166	Internal Audit	19 Jan 2018
46	Annual Report 2016/17	Table Draft AR & AFS Mayor tables draft AR and AFS at council	Approved Draft AR & AFS	MFMA s121	IDP/Budget	24 Jan 2018
47	Reporting- Budget/SDBIP	Council Meeting: Submit Section 72 month (midyear budget and Performance) reports		MFMA s72	IDP/Budget	24 Jan 2018

No	Process	Activity	Output	Legislative Requirement	Responsible Person	Timeframe
	2017/18	Mayor of municipality and provincial treasury		requirement	1 0.50	
48	Annual Report 2016/17	Advertise draft AR & AFS for public input and place on municipal website	Transparency/Publi c involvement	MFMA s22	IDP/Budget Office	25 Jan 2018 – 23 Feb 2018
49	Annual Report 2016/17	Advertise Oversight Committee Schedule inviting the Public to make presentations of the AR and AFS	Transparency/Publi c involvement	MFMA s129	IDP/PMS Office	25 January 2018
50	Advertise - Section 72 Report	F-1-1-1	Transparency	MSA s28 (2) & (3)	IDP/PMS Office	25 Jan 2018
		FEBRUA	ARY 2018			
51	Annual Report 2016/17	Portfolio Committee Meeting Submit Draft Annual Report to Portfolio Committees for inputs	Transparency	n/a	IDP/PMS Office	1;13;27;28 Feb 2018
52	Reporting - SDBIP 2017/18	Submit 2nd quarter Departmental SDBIP report to Portfolio Committees	Oversight	MSA s46;s47;s48	IDP/PMS Office	12-20 Feb 2018
53	Annual Report 2016/17	1st Oversight Committee Meeting - Oversight Committee pose questions to Management to get clarity on the contents of the Annual Financial statements and the Annual Report (10h00)	Oversight	MFMA s129	IDP/PMS Office	06 Feb 2018
54	Section 72 Report	Report to Ward Committees/TAF on Mid-year Performance Report	Transparency		IDP/PMS& Council Support	12-20 Feb 2018
55	Reporting- Budget	Submit Section 71 monthly reports to Mayor of municipality	Reporting	MFMA s71	Budget Office	13 Feb 2018
56	Alignment	IDP Indaba 2/ LGMTEC 2 Implementation focus Intergovernmental agreements	Sector Alignment	n/a	IDP/PMS & Budget Office	February 2018
57	Adjustments Budget	Adjustment Budget submitted to council for approval	Approved adjustments budget	MFMA s28	Budget Office	22 Feb 2018
58	Risk Management Committee	Committee		MFMA S62 (1, C, i)		8 Feb 2018
59	IDP/Budget 2018/19	Budget Alignment Check with National, Provincial Governments & District Municipalities for any projected allocations for the next three years	Sector Alignment	MFMA s21		Feb 2018
			H 2018			
60	Annual Report 2016/17	2 nd Oversight Committee Meeting Public hearings – The local community and any organ of state will be allowed to make representations on the annual report and AFS (10h00)	Transparency/publi c input	MFMA s129	IDP/PMS	05 March 2018
61	Audit &	Audit and Performance Committee Meeting	reporting	MFMA s166	Internal Audit	

No	Process	Activity	Output	Legislative Requirement	Responsible Person	Timeframe
	Performance Committee	 2nd Quarter PMS (Ignite) report. Internal Audit 2nd quarterly report on IA activities. ICT Quarterly report Risk Management Meeting Minutes Section 32 Committee Minutes Financial Services 2nd Quarter Section 71 report (Mid-year Report) [Chairperson drafting half yearly reports during March) 				02 March 2018
62	IDP/Budget 2018/19	Council Budget Workshop Draft Budget Workshop with Council	Participation/agree ment on priorities	n/a	Budget & IDP/PMS Office	07March 2018
63	Annual Report 2016/17	3rd Oversight Committee Meeting Preparation of the draft oversight report, taking into consideration the views and inputs of the public, representatives of the Auditor General, organ of states, Councils audit committee and Councillors (14h00)	Draft Oversight report	MFMA s129	IDP/PMS Office	08 March 2018
64	Reporting – SDBIP 2017/18	2 nd Quarter SDBIP Report to Ward Committees (For notification)	Reporting		IDP/PMS Office	12-20 March 2018
65	Reporting- Budget	Submit Section 71 monthly reports to Mayor of municipality	Reporting	MFMA s71	Budget Office	13 March 2018
66	IDP/Budget 2018/19	4th IDP/Budget Steering Committee Guidelines (discussion) of budget public meetings	Guidelines	MFMA s53	IDP & Budget Office	14 March 2018
67	Annual Report 2016/17	Oversight & Annual Report Adoption of Oversight report on AR & AFS by council	Approved AR & Oversight report	MFMA s129	IDP/PMS Office	22 March 2018
68	Annual Report 2016/17	Advertise approved Annual report- Place on Municipal Website	Transparency	MFMA s127;s132, s75	IDP/PMS Office	22 March 2018
69	Annual Report 2016/17	Submission of Oversight & Annual Report to Provincial Treasury and Office of the Premier	Transparency/Comp liance	MFMA s127;s132	IDP/PMS Office	22 March 2018
70	IDP/Budget 2018/19	Council Meeting Tabling of Draft IDP and Budget (Incl Top Layer SDBIP)	Draft IDP/Budget & SDBIP		IDP & Budget Office	28 March 2018
71	IDP/Budget 2018/19	Submissions Submit the draft budget(including SDBIP), IDP to the Dept. Local Government, Provincial Treasury, National Treasury and other affected organs of state	Submission	MFMA s22	IDP & Budget Office	29 March 2018
72	IDP/Budget 2018/19	Capital and Operating Draft Budgets, IDP/SDBIP forwarded to National and the Provincial Treasury, District Municipality and any prescribed Organs of State to other municipalities affected by the budget	Compliance	MFMA s22, MSA s32	IDP & Budget Office	29 March 2018

No	Process	Activity	Output	Legislative	Responsible	Timeframe
		1100		Requirement	Person	
		and IDP	L 2018			
73	IDP/Budget	Public Meetings	Transparency	(MSA s28 (2);	Town	2-26 April 2018
	2018/19	Present Draft IDP and Budget to community	,	s17, s18; s20	Managers & IDP Office	
74	Alignment	District IDP Managers Forum &/PP Com Forum	Alignment		District IDP Managers	April 2018
75	IDP/Budget 2018/19	Discussions with Role player Forums on the 17/18 Draft Municipal Budget	Transparency/Public involvement	MFMA s22, MSA s32		April 2018
76	Reporting- Budget	Submit Section 71 monthly reports to Mayor of municipality	Reporting	MFMA s71		16 April 2018
77	IDP/Budget 2018/19	Advertise draft IDP and Budget (Operating/Capital & Tariffs) including SDBIP for public input	Transparency/Public involvement	MFMA s22, MSA s32	IDP & Budget Office	30 March – 24 April 2018
78	IDP/Budget 2017/18	Closing Date for public comments on draft IDP and Budget	Public input	n/a	IDP & Budget Office	24 April 2018
79	IDP/budget Assessment	Provincial / Local Interface: Municipal Budget Visits 2017 / 2018- LGMTEC 3. Consider comments made by National Treasury, Provincial Treasury, Other organs of state and the community regarding draft IDP and Budget	Assessments	MSA s 31		April 2018
		MAY	['] 2018			
80	IDP/Budget 2018/19	Council Meeting & Workshop Tabling of community feedback on Draft IDP	Council Input on Draft IDP		IDP& Budget Office	08 May 2018
81	Reporting - SDBIP	Submit 3rd Quarter Departmental SDBIP report to Portfolio Committees	Oversight	MSA s46;s47;s48	IDP/PMS Office	02;03;7 & 15 May 2018
82	Reporting- Budget	Submit Section 71 monthly reports to Mayor of municipality	Reporting	MFMA s71	Budget Office	15 May 2018
83	Risk Management Committee	Committee Meeting - Identify organisational risks to be discussed during the September strategic session - Discuss possible risks ito Annual Financial Statements		MFMA S62 (1, C, i)		17 May 2018
84	Performance & Audit Committee	Road Trip - Visiting Capital and other Projects	Oversight	MSA s46;s47;s48	Internal Audit	18 May 2018
85	IDP/Budget 2018/19	Council Meeting Approval of Final IDP and Budget	Approved IDP/Budget	MFMA s24; MSA s25	IDP& Budget Office	29 May 2018
86	Reporting - SDBIP 2017/18	Council Meeting to approve 3 rd Quarter TL SDBIP report	Reporting	MSA s46;s47;s48		29 May 2018
87	IDP/Budget 2018/19	Submit a copy of the IDP to the MEC Local Government as well as Provincial Treasury (within 10 days of the adoption of the plan)	IDP Submission	MSA s32(1)(a)	IDP& Budget Office	29 May 2018
88	IDP/Budget 2018/19	Place the IDP, Budget, SDBIP & all budget-related policies on the website(within 5 days of the adoption of the plan)		MFMA s75(1); MSA 21A(1)(b); MFMA s75(2)	IDP& Budget Office	30 May 2018
89	IDP/Budget	Give notice to the public of the adoption of the IDP	Public Notice	MSA s25(4)(a);	IDP Office	30 May 2018

No	Process	Activity	Output	Legislative Requirement	Responsible Person	Timeframe
	2018/19	(within 14 days of the adoption of the plan)		MSA s21A(1)(a) and (c)		
	JUNE 2018					
90	IDP/Budget 2018/19	Provincial IDP Managers Forum			Manager: IDP/PMS	June 2018
91	IDP/Budget 2018/19	Public Notice Make public the approved annual budget and supporting documentation (including tariffs) (within 10 working days after approval of the budget)	Public Notice	BRR 2009,Reg18; MSA s21A	ВТО	07 June 2018
92	IDP/Budget 2018/19	Budget Submission Submit approved budget to the Provincial Treasury and National Treasury (within 10 working days after approval of the budget)	PT submission	MFMA s24(3); BRR 2009, Reg20	ВТО	07 June 2018
93	IDP/Budget 2018/19	IDP Summary Publicise a summary of the IDP (within 14 days of the adoption of the plan)	IDP Summary	MSA s25(4)(b)	IDP Office	08 June 2018
94	SDBIP Drafting 2018/19	Draft Service delivery and Budget Implementation Plan must be submitted to the Mayor by the Municipal Manager within 14 days of approval of the IDP and Budget.		MFMA s 69 (3)	Manager: IDP/PMS	08 June 2018
95	Performance Agreements: S57	Performance Agreements 2017/18: Draft 2018/19 Performance Agreements of MM and Directors must be submitted to the Mayor by the Municipal Manager within 14 days of approval of the IDP and Budget	Draft Performance Agreements	MFMA s53 (iii) MFMA s 69 (3)	MM's Office	08 June 2018
96	Performance & Audit Committee	 Performance and Audit Committee Meeting 3rd Quarter PMS (Ignite) report. Internal Audit 3rd Quarterly report on IA activities. Risk Management Report Internal Audit Work Plan consideration ICT Quarterly Report Risk Management Minutes Section 32 Committee Minutes Financial Services 3rd Quarter Section 71 Report 	Reporting	MFMA s166	Internal Audit	08 June 2018
97	Annual Report 2016/17	Annual Report Guidelines Forwards guidelines to all Corporate Directorates on the submission of the Annual Report info	Guidelines	n/a	Manager: IDP/PMS	12 June 2018
98	Reporting - SDBIP	3rd Quarter SDBIP Report to Ward Committees (For notification)	Reporting		IDP/PMS Office	19-27 June 2018
99	SDBIP 2018/19: Approval	Mayor Approves the Service Delivery and Budget implementation plan within 28 days of the approval of the IDP and Budget. Submit to the MEC of Local Government and makes it public within 14 days of approval.	Approved SDBIP	MFMA s53, 53, 75, 87 MSA s38-45, 57 (2)	Manager: IDP/PMS	26 June 2018

No	Process	Activity	Output		Responsible Person	Timeframe
100	Performance Agreements & Service Delivery agreements	Website Placement Place the performance agreements and all service delivery agreements on the website	Transparency/ communication	MFMA s75(1), BRR Reg19	Manager: IDP/PMS	26 June 2018
101	Reporting: Budget	Submit Section 71 monthly reports to Mayor of municipality	Monthly reports	MFMA Section 71	Budget Office	19 June 2018
102	SDBIP 2018/19: Advertise	Notification of the approved SDBIP and place on municipal website	Transparency/ communication	MSA s44	Manager: IDP/PMS	26 June 2018

Note:

01 July - 31 August: Compilation of Financial Statements 01 September - 30 November: Audit